

**Divergence in Actual Spending from the
Education Department's Five-Year Capital Plan, Fiscal Years 2000-2004**

Dollars in millions

| Plan Category | Adopted Capital Plan May 1999 | Actual Capital Commitments 2000-2004 | Difference | Percentage Change | Proportion of Total | | |
|---|-------------------------------------|--|---------------|----------------------|-------------------------------------|--|----------------------------|
| | | | | | Adopted Capital Plan May 1999 | Actual Capital Commitments 2000-2004 | Percentage Point Change |
| Major School Modernizations | | | | | | | |
| Exterior Modernizations | \$1,027.7 | \$237.1 | -\$790.6 | -76.9% | 15.0% | 3.5% | -11.5% |
| Rehabilitation, Upgrade and Replacement of Building Components | | | | | | | |
| Air Condition Retrofit | \$0.0 | \$143.0 | \$143.0 | N/A | 0.0% | 2.1% | 2.1% |
| Asbestos Abatement | 61.5 | 87.0 | 25.5 | 41.5% | 0.9% | 1.3% | 0.4% |
| Athletic Fields | 1.5 | 57.8 | 56.3 | 3753.3% | 0.0% | 0.8% | 0.8% |
| Boiler Conversions | 280.0 | 300.5 | 20.5 | 7.3% | 4.1% | 4.4% | 0.3% |
| Climate Control | 64.8 | 9.5 | -55.3 | -85.3% | 0.9% | 0.1% | -0.8% |
| Domestic Piping | 41.9 | 0.5 | -41.4 | -98.8% | 0.6% | 0.0% | -0.6% |
| Electrical Systems | 167.1 | 5.9 | -161.2 | -96.5% | 2.4% | 0.1% | -2.3% |
| Elevators/Escalators | 21.1 | 10.5 | -10.6 | -50.2% | 0.3% | 0.2% | -0.2% |
| Exterior Masonry | 99.8 | 88.4 | -11.4 | -11.4% | 1.5% | 1.3% | -0.2% |
| Flood Elimination | 18.7 | 14.1 | -4.6 | -24.6% | 0.3% | 0.2% | -0.1% |
| Heating Plant Upgrade | 226.6 | 10.4 | -216.2 | -95.4% | 3.3% | 0.2% | -3.1% |
| Lead Paint Abatement | 32.9 | 12.7 | -20.2 | -61.4% | 0.5% | 0.2% | -0.3% |
| Parapets | 18.6 | 15.9 | -2.7 | -14.5% | 0.3% | 0.2% | 0.0% |
| Concrete Slabs | 6.2 | 3.9 | -2.3 | -37.1% | 0.1% | 0.1% | 0.0% |
| Support Elements | 9.0 | 0.0 | -9.0 | -100.0% | 0.1% | 0.0% | -0.1% |
| Roofs | 85.7 | 26.0 | -59.7 | -69.7% | 1.2% | 0.4% | -0.9% |
| Unspecified Projects | 0.7 | 596.3 | 595.6 | 85085.7% | 0.0% | 8.7% | 8.7% |
| Windows | 294.9 | 105.3 | -189.6 | -64.3% | 4.3% | 1.5% | -2.8% |
| Subtotal | \$1,431.0 | \$1,487.7 | \$56.7 | 4.0% | 20.8% | 21.7% | 0.8% |

TABLE CONTINUED

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| | | | | | Adopted Capital Plan May 1999 | Actual Capital Commitments 2000-2004 | Percentage Point Change |
| Safety and Security Systems | | | | | | | |
| Code Compliance, Emergency Lighting and Safety Systems | \$75.1 | \$77.7 | \$2.6 | 3.5% | 1.1% | 1.1% | 0.0% |
| Educational Enhancements | | | | | | | |
| Accessibility | \$20.8 | \$45.1 | \$24.3 | 116.8% | 0.3% | 0.7% | 0.4% |
| Library Upgrades | 0.00 | 11.40 | 11.40 | N/A | 0.0% | 0.2% | 0.2% |
| Room Conversions | 42.40 | 88.40 | 46.00 | 108.5% | 0.6% | 1.3% | 0.7% |
| Science Lab Upgrades | 54.80 | 32.30 | -22.50 | -41.1% | 0.8% | 0.5% | -0.3% |
| Technology ^a | 300.00 | 231.60 | -68.40 | -22.8% | 4.4% | 3.4% | -1.0% |
| Subtotal | \$418.0 | \$408.8 | -\$9.2 | -2.2% | 6.1% | 6.0% | -0.1% |
| System Expansion | | | | | | | |
| Building Additions Leased Facility | \$8.2 | \$308.9 | \$300.7 | 3667.1% | 0.1% | 4.5% | 4.4% |
| Improvements | 222.00 | 152.80 | -69.20 | -31.2% | 3.2% | 2.2% | -1.0% |
| New Schools | 1,202.90 | 1,427.50 | 224.60 | 18.7% | 17.5% | 20.8% | 3.3% |
| Scope Development | 0.00 | 33.60 | 33.60 | N/A | 0.0% | 0.5% | 0.5% |
| Site Acquisition | 122.70 | 105.20 | -17.50 | -14.3% | 1.8% | 1.5% | -0.3% |
| Transportables | 16.40 | 35.30 | 18.90 | 115.2% | 0.2% | 0.5% | 0.3% |
| Subtotal | \$1,572.2 | \$2,063.3 | \$491.1 | 31.2% | 22.9% | 30.1% | 7.2% |
| Administration and Other Related Costs | | | | | | | |
| Administrative Support Research and Development | \$37.7 | \$8.3 | -\$29.4 | -78.0% | 0.5% | 0.1% | -0.4% |
| SCA Administration ^b | 16.40 | 21.60 | 5.20 | 31.7% | 0.2% | 0.3% | 0.1% |
| Wrap-up Insurance | 57.00 | 448.70 | 391.70 | 687.2% | 0.8% | 6.5% | 5.7% |
| | 168.00 | 217.10 | 49.10 | 29.2% | 2.4% | 3.2% | 0.7% |
| Subtotal | \$279.1 | \$695.7 | \$416.6 | 149.3% | 4.1% | 10.1% | 6.1% |

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| Emergency Unspecified | | | | | | | |
| Unspecified Repairs | \$333.0 | \$318.5 | -\$14.5 | -4.4% | 4.8% | 4.6% | -0.2% |
| Completion Costs for Prior Plan | | | | | | | |
| 1995-1999 Capital Plan | \$1,146.8 | \$696.1 | -\$450.7 | -39.3% | 16.7% | 10.1% | -6.5% |
| Projects Added by Elected Officials | | | | | | | |
| Mayor Council Program | \$588.4 | \$596.8 | \$8.4 | 1.4% | 8.6% | 8.7% | 0.1% |
| Resolution A | 0.00 | 281.90 | 281.90 | N/A | 0.0% | 4.1% | 4.1% |
| Subtotal | \$588.4 | \$878.7 | \$290.3 | 49.3% | 8.6% | 12.8% | 4.2% |
| TOTAL | \$6,871.3 | \$6,863.6 | (\$7.7) | -0.1% | 100.0% | 100.0% | |

SOURCES: IBO; Department of Education Five-Year Capital Plan for Fiscal Years 2000-2004, adopted May 12, 1999; and New York City Financial Management System.

NOTES: a) The actual commitments include \$90 million in QZAB program funds; b) SCA project management fees are included in the actual commitments figure but not in the adopted plan figure.