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Testimony of George Sweeting Acting Director, New York City Independent Budget Office To the New York City Council Committee on Finance Regarding Mayor's November Financial Plan December 8, 2022

Good afternoon, Chair Brannan and members of the City Council Committee on Finance. I am George Sweeting, acting director of the New York City Independent Budget Office. With me is Logan Clark, IBO's assistant director for budget review. Thank you for the opportunity to be part of today's hearing on the Mayor's November Financial Plan for fiscal years 2023 through 2026. My testimony will focus on some key issues raised by the financial plan. It is based on work that is still underway for our Fiscal Outlook report, which we expect to release in about 10 days. Although I do not anticipate changes in our economic and revenue forecasts before the Fiscal Outlook report is published, there may still be changes on the spending side as we continue to work with the Office of Management and Budget (OMB) and other agencies to shore up our understanding of all the changes in the plan. Tables presenting our projections that I will discuss today are attached to this testimony.

The Bottom Line First. IBO's Fiscal Outlook finds the city will have a budget surplus for 2023 of \$2.2 billion, a negligible deficit in 2024, and deficits or gaps of \$3.6 billion in 2025 and \$4.5 billion in 2026. This incorporates our expectations of weak tax revenue growth, albeit higher than the mayor estimates, offset somewhat by expenses that we expect the city will incur, which are not included in OMB's spending plan. (Years refer to city fiscal years unless otherwise noted.) The outyear gaps, although smaller than those estimated by OMB, are substantial and will require action by the mayor and the City Council, unless revenues recover faster than expected.

Economic and Revenue Forecasts. IBO's economic forecast is premised on slowing growth in the both the national and local economies over the next 12 months, although we do not anticipate negative growth for a sustained period. We assume the Federal Reserve's use of monetary policy to fight inflation succeeds without tipping the economy into recession. Inflation is expected to return to near the Federal Reserve's target during calendar year 2024. For calendar year 2022, we expect the New York City economy to add about 205,200 jobs as our recovery from the unprecedented job losses in the 2020 recession continues, although IBO projects that the city will still be 105,540 jobs (or 2.3 percent) below its pre-pandemic level at the end of this year. For calendar year 2023, gains slow to 44,600 jobs before bouncing back somewhat to 90,500 in 2024, 85,900 in 2025, and 82,400 in 2026. The employment recovery remains uneven among the sectors. Industries such as construction, retail trade, and leisure and hospitality are all estimated to be at less than 90 percent of the 2019 level at the end of this year. Others such as information, professional services, and health care have fully recovered to their 2019 levels.

We also expect personal income in the city to bounce back from slowed growth in calendar year 2022, to average annual growth of nearly 5.0 percent in 2023 through 2026. As for real estate values, IBO projects 9.6 percent growth in the aggregate estimated market value for tax purposes on the new assessment roll due next month, reflecting the current strength of the real estate market. Class 1 is expected to show the largest increase at 12.5 percent.

After double-digit growth in many of the city's main tax sources in 2022, tax revenue growth is expected to slow in 2023—turning negative in some cases—with aggregate tax revenue growth of only 0.8 percent over 2022. The declines are particularly large in percentage terms for the income taxes and property transfer taxes. Sales tax (at 3.2 percent growth) and real property tax (at 7.1 percent growth) are the exceptions among the city's major tax sources. The weakness continues into 2024, with total tax revenue expected to shrink by 0.2 percent. Growth is expected to remain weak for most tax revenue sources in 2025 and 2026, averaging 2.7 percent annually in those years.

IBO has raised its tax revenue forecasts by about \$1 billion from last spring for each year of the financial plan. Because OMB chose not to raise its tax forecast, even though collections have exceeded expectations since this year's budget was adopted, the differences between IBO's and OMB's tax forecasts have grown and now stand at \$2.4 billion in the current year, \$1.6 billion for next year, \$1.9 billion in 2025, and \$2.3 billion in 2026.

Issues on the Spending Side. I will highlight a few of the key issues that emerged during our review of the November plan.

Savings Plan Comes up Short. This past September, the administration issued savings targets to all mayoral agencies of 3.0 percent in fiscal year 2023, and 4.75 percent in fiscal years 2024 through 2026. The targets, known as the Program to Eliminate the Gap or PEG, were set to yield savings of \$1.4 billion in 2023 and \$2.2 billion in fiscal years 2024 and later. OMB's November Financial Plan includes PEG savings equaling \$821 million from mayoral agencies, plus an additional \$94 million from centrally managed costs and non-mayoral agencies, for a total of \$916 million in 2023. In 2024, 2025, and 2026 the plan identifies at least \$1.3 billion in recurring savings. This is not uncommon as agencies often find it easier to make cuts in the outyears of a plan than in the current year when they have more time to plan and implement recurring savings initiatives. After accounting for new needs, other adjustments, and PEG reversals, however, the administration only achieved reductions of \$705 million and \$554 million in fiscal years 2024, respectively. Out of roughly 55 mayoral agencies, only 18 achieved their PEG target in each year of the November plan.

In addition to not fully achieving the original PEG target, the administration's PEG plan is offset in several cases by dollar for dollar increases to the very same budget lines targeted by the PEGs. These actions effectively negate these budget cuts with an equal increase outside of the PEG category labelled "Cost Avoidances Offsets". This pattern is present in the PEG program of three of the four uniformed agencies: Correction, Fire, and Sanitation. While none of the police department PEGs were reversed, some prior civilianization initiatives aimed at reducing uniformed overtime costs were. Most of the police department's PEG savings comes from unspecified personal service reductions.

Since the release of the November plan the Adams administration has ordered an additional round of cuts, this time targeted at slowing hiring and eliminating vacant positions. These PEGs are expected to be incorporated in the Preliminary Budget that will be released in January.

The Costs of Services for Recent Asylum Seekers and Who Pays. The administration has included \$1 billion in federal assistance in the financial plan for 2023 with the expectation that it will be used to reimburse the city for costs associated with the flow of asylum seekers being transported from the southern border to New York City. The administration has not provided details about which federal program could be tapped to provide this funding to the city. IBO's analysis of existing authority for the Federal Emergency Management Agency (FEMA) suggests it is unlikely to be the source of more than a very small portion of the \$1 billion. Without a federal funding source identified, IBO assumes that the city would be required to cover the costs associated with the newly-arrived asylum seekers. Building off our recently published analysis of the cost of providing services to this population, and including some additional costs outlined in the mayor's November Financial Plan, IBO estimates the city will require \$374 million in additional city funds to cover these costs in 2023. For 2024, IBO estimates that another \$628 million in city funds, specifically for shelter costs will be necessary, under the assumption that new asylum seekers continue to arrive in the coming months. (OMB has budgeted all of the asylum-seeker costs and related federal aid for 2023).

IBO has made other adjustments (repricings) to OMB's spending projections. Police, fire, and correction overtime account for most of the \$318 million in additional public safety spending projected by IBO for 2023 and \$232 million in 2024. The Department of Education is expected to need \$764 million in 2025 and \$966 million in 2026 above what the mayor has currently budgeted for programmatic costs. This includes \$678 million in 2025 and \$881 million in 2026 if it wants to maintain services launched with federal Covid relief funds that will run out during fiscal years 2024 and 2025, such as expanded 3K. In total, these repricings result in IBO estimating higher city-funded expenditures in each year of the financial plan: \$228 million in 2023, \$1.1 billion in 2024, \$829 million in 2025, and \$956 million in 2026.

Labor Settlements Likely to Cost More Than Budgeted. The financial plan includes a reserve for future collective bargaining settlements as contracts with most of the city's unions having either already expired or scheduled to do so by the end of calendar year 2023. The amount in the reserve is sufficient to provide for a settlement with a raise of 2.5 percent annually. However, given the steep rise in inflation over the past year, it is likely the unions will hold out for higher settlements which would add to the budget gaps.

Thank you again, and I'm happy to answer your questions.

Total Revenue and Expenditure Projections

| | Plan | | | | Average |
|--------------|--|---|---|--|---|
| Actuals 2022 | 2023 | 2024 | 2025 | 2026 | Change 2022-2026 |
| \$107,450 | \$105,387 | \$103,370 | \$104,283 | \$105,559 | -0.4% |
| 69,450 | 69,978 | 69,847 | 71,790 | 73,705 | 1.5% |
| \$103,568 | 103,227 | 105,737 | 107,844 | 110,111 | 1.5% |
| n/a | \$2,160 | (\$2,367) | (\$3,560) | (\$4,553) | |
| n/a | (\$2,160) | \$2,160 | - | - | |
| | \$0 | (\$207) | (\$3,560) | (\$4,553) | |
| | | | | | |
| (\$6,114) | \$705 | (\$705) | \$0 | \$0 | |
| - | 1,805 | 1,450 | 1,450 | 1,450 | |
| - | - | 53 | 150 | 343 | |
| \$109,682 | \$100,717 | \$104,938 | \$106,244 | \$108,319 | -0.3% |
| \$83,498 | \$71,405 | \$76,477 | \$79,004 | \$81,729 | -0.5% |
| | 2022 \$107,450 69,450 \$103,568 n/a n/a (\$6,114) - - - | 2022 2023 \$107,450 \$105,387 69,450 69,978 \$103,568 103,227 n/a \$2,160 n/a \$2,160 n/a \$2,160 (\$6,114) \$705 1,805 - \$109,682 \$100,717 | Actuals 2022 2023 2024 \$107,450 \$105,387 \$103,370 69,450 69,978 69,847 \$103,568 103,227 105,737 \$103,568 103,227 105,737 \$103,700 \$2,160 \$2,160 \$10,701 (\$2,160) \$2,160 \$1,805 \$1,805 \$1,450 \$1,805 1,450 \$1,450 \$109,682 \$100,717 \$104,938 | Actuals 2022 2023 2024 2025 \$107,450 \$105,387 \$103,370 \$104,283 69,450 69,978 69,847 71,790 \$103,568 103,227 105,737 107,844 n/a \$2,160 (\$2,367) (\$3,560) n/a (\$2,160) \$2,160 - (\$6,114) \$705 (\$705) \$0 (\$6,114) \$705 (\$705) \$0 (\$6,114) \$1,805 1,450 1,450 \$109,682 \$100,717 \$104,938 \$106,244 | Actuals 2022 2023 2024 2025 2026 \$107,450 \$105,387 \$103,370 \$104,283 \$105,559 69,450 69,978 69,847 71,790 73,705 \$103,568 103,227 105,737 107,844 110,111 n/a \$2,160 (\$2,367) (\$3,560) (\$4,553) n/a \$2,160 \$2,160 (\$3,560) (\$4,553) n/a \$107,844 \$10,111 \$107,844 \$10,111 (\$6,114) \$2,160 \$2,160 (\$3,560) (\$4,553) (\$6,114) \$705 \$(\$705) \$\$0 \$\$0 (\$6,114) \$705 \$\$10,450 \$\$1,450 \$\$1,450 (\$6,114) \$705 \$\$1,450 \$\$1,450 \$\$1,450 \$1,805 1,450 \$\$1,450 \$\$1,450 \$\$1,450 \$1,805 \$\$100,717 \$\$104,938 \$\$106,244 \$\$108,319 |

NOTES: Figures may not add due to rounding. Net prepayments include payments of debt service. Between 2021 and 2022 the city prepaid \$792 million of 2023 retiree health benefit costs, this adjustment was made in the total expenditure line. Negative adjustments for prepayments add to the total expenditures, positive adjustments reduce total expenditures.

New York City Independent Budget Office

IBO Expenditure Projections

| Dollars in millions | | | | | | |
|---------------------------------|--------------|-----------|-----------|-----------|-----------|---------------------|
| | | | Average | | | |
| | Actuals 2022 | 2023 | 2024 | 2025 | 2026 | Change 2022-2026 |
| Operational Expenditures | | | | | | |
| Agency Expenditures | \$79,955 | 77,156 | 73,444 | 73,045 | 72,905 | -2.3% |
| Labor Reserve | 933 | 1,385 | 1,910 | 2,556 | 3,225 | n/a |
| Total Operational Expenditures | \$80,888 | \$78,541 | \$75,354 | \$75,601 | \$76,131 | -1.5% |
| Other Expenditures | | | | | | |
| Fringe Benefits | 8,557 | 11,460 | 12,855 | 13,491 | 14,152 | 13.4% |
| Debt Service | 6,294 | 2,952 | 7,239 | 8,435 | 9,203 | 10.0% |
| Pensions | 9,599 | 9,414 | 9,563 | 9,783 | 9,951 | 0.9% |
| Judgments and Claims | 1,242 | 1,199 | 1,165 | 877 | 823 | -9.8% |
| Subtotal Recurring Expenses | \$106,579 | \$103,565 | \$106,176 | \$108,187 | \$110,260 | 0.8% |
| General Reserve | - | 1,555 | 1,200 | 1,200 | 1,200 | n/a |
| Capital Stabilization Reserve | - | 250 | 250 | 250 | 250 | n/a |
| Retiree Health Benefit Trust | (792) | - | - | - | - | n/a |
| Rainy Day Fund Deposit | - | - | - | - | - | n/a |
| Other Adjustments | - | - | 53 | 150 | 343 | n/a |
| Subtotal Non-Recurring Expenses | (\$792) | \$1,805 | \$1,503 | \$1,600 | \$1,793 | n/a |
| Less: Intra-City Expenditures | (\$2,220) | (\$2,143) | (\$1,943) | (\$1,944) | (\$1,941) | n/a |
| TOTAL EXPENDITURES | \$103,568 | \$103,227 | \$105,737 | \$107,844 | \$110,111 | 1.5% |

NOTES: Other non-recurring adjustments include reserve funds, energy, lease, and non-labor inflation adjustments. Debt service growth is unadjusted for prepayments of current year expenses with resources from the prior year. Fringe benefits include the cost of health benefits covered by the Retiree Health Benefit Trust. Figures may not add due to rounding.

New York City Independent Budget Office

IBO Revenue Projections

| | | Plan | | | | | |
|------------------------------------|--------------|-----------|-----------|-----------|-----------|---------------------|--|
| | Actuals 2022 | 2023 | 2024 | 2025 | 2026 | Change 2022-2020 | |
| Tax Revenue | | | | | | | |
| Property | \$29,436 | \$31,521 | \$32,123 | \$32,586 | \$33,342 | 3.2% | |
| Personal Income | 16,697 | 16,430 | 15,136 | 15,782 | 16,044 | -1.0% | |
| General Sales | 8,544 | 8,837 | 9,049 | 9,374 | 9,776 | 3.4% | |
| Corporate Taxes | 5,682 | 4,883 | 4,953 | 5,120 | 5,276 | -1.8% | |
| Unincorporated Business | 2,547 | 2,349 | 2,447 | 2,574 | 2,689 | 1.4% | |
| Real Property Transfer | 1,903 | 1,428 | 1,557 | 1,647 | 1,738 | -2.2% | |
| Mortgage Recording | 1,336 | 1,074 | 1,135 | 1,167 | 1,191 | -2.8% | |
| Commercial Rent | 876 | 900 | 914 | 931 | 946 | 1.9% | |
| Utility | 396 | 379 | 395 | 403 | 418 | 1.4% | |
| Hotel Occupancy | 345 | 514 | 577 | 645 | 725 | 20.4% | |
| Cigarette | 20 | 18 | 17 | 16 | 16 | -5.0% | |
| Other Taxes and Audits | 1,669 | 1,644 | 1,544 | 1,544 | 1,544 | -1.9% | |
| Total Taxes | \$69,450 | \$69,978 | \$69,847 | \$71,790 | \$73,705 | 1.5% | |
| Other Revenue | | | | | | | |
| STaR Reimbursement | \$146 | \$144 | \$142 | \$140 | \$138 | -1.5% | |
| Miscellaneous Revenue | 7,323 | 7,495 | 7,311 | 7,314 | 7,330 | 0.0% | |
| Unrestricted Intergovernmental Aid | 498 | 252 | - | - | - | n/a | |
| Disallowances | (35) | (15) | (15) | (15) | (15) | n/a | |
| Total Other Revenue | \$7,933 | \$7,876 | \$7,438 | \$7,439 | \$7,453 | -1.5% | |
| TOTAL CITY-FUNDED REVENUE | \$77,383 | \$77,854 | \$77,285 | \$79,230 | \$81,158 | 1.2% | |
| State Categorical Grants | \$15,847 | \$16,939 | \$16,899 | \$17,138 | \$17,192 | 2.1% | |
| Federal Categorical Grants | 15,047 | 10,829 | 9,294 | 8,024 | 7,316 | -16.5% | |
| Other Categorical Aid | 737 | 1,166 | 1,097 | 1,097 | 1,095 | 10.4% | |
| SUB-TOTAL REVENUE | \$109,015 | \$106,788 | \$104,575 | \$105,488 | \$106,762 | -0.5% | |
| Interfund Revenue | 655 | 742 | 738 | 738 | 738 | 3.0% | |
| Less: Intra- City Revenue | (\$2,220) | (\$2,143) | (\$1,943) | (\$1,944) | (\$1,941) | | |
| TOTAL REVENUE | \$107,450 | \$105,387 | \$103,370 | \$104,283 | \$105,559 | -0.4% | |

NOTES: Corporate taxes comprise three separate taxes: the business corporation tax for C corporations, the general corporation tax, and the banking corporation tax for S corporations. Personal Income Tax is inclusive of revenue generated from the Pass-Through Entity Tax enacted in 2022. Figures may not add due to rounding.

New York City Indpendent Budget Office

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|-----------------------------------|-------|-------|-------|-------|-------|-------|
| National Economy | | | | | | |
| Real GDP Growth | | | | | | |
| IBO | 6.0 | 1.8 | 0.7 | 2.1 | 2.8 | 3.0 |
| OMB | 5.7 | 1.7 | 0.8 | 1.3 | 1.9 | 2.0 |
| Inflation Rate | | | | | | |
| IBO | 4.7 | 8.1 | 4.0 | 2.4 | 2.2 | 2.2 |
| OMB | 4.7 | 8.1 | 3.9 | 2.2 | 2.2 | 2.2 |
| Personal Income Growth | | | | | | |
| IBO | 7.4 | 2.3 | 5.3 | 4.7 | 4.4 | 4.7 |
| OMB | 7.5 | 3.0 | 4.6 | 3.8 | 4.5 | 4.6 |
| Unemployment Rate | | | | | | |
| IBO | 5.4 | 3.7 | 4.0 | 4.0 | 3.8 | 4.0 |
| OMB | 5.4 | 3.7 | 3.9 | 4.5 | 4.7 | 4.9 |
| 10-Year Treasury Note Rate | | | | | | |
| IBO | 1.5 | 3.0 | 4.6 | 4.1 | 3.8 | 4.0 |
| OMB | 1.4 | 2.8 | 3.4 | 3.3 | 3.3 | 3.: |
| Federal Funds Rate | | | | | | |
| IBO | 0.1 | 1.7 | 4.6 | 3.9 | 3.0 | 2. |
| OMB | 0.1 | 1.7 | 4.1 | 3.6 | 2.9 | 2.8 |
| New York City Economy | | | | | | |
| Nonfarm New Jobs (thousands) | | | | | | |
| IBO (Q4 to Q4) | 262.7 | 205.2 | 44.6 | 90.5 | 85.9 | 82.4 |
| OMB (Q4 to Q4) | 258.1 | 212.2 | 10.4 | 90.3 | 85.2 | 87.3 |
| Nonfarm Employment Growth | | | | | | |
| IBO (Q4 to Q4) | 6.4 | 4.7 | 1.0 | 2.0 | 1.8 | 1. |
| OMB (Q4 to Q4) | 6.3 | 4.9 | 0.2 | 2.0 | 1.8 | 1. |
| Inflation Rate (CPI-U-NY) | | | | | | |
| IBO | 3.3 | 6.1 | 3.8 | 2.5 | 2.3 | 2.3 |
| OMB | 3.3 | 6.1 | 3.2 | 2.1 | 1.8 | 1. |
| Personal Income (\$ billions) | | | | | | |
| IBO | 722.2 | 725.8 | 762.7 | 800.6 | 835.1 | 879. |
| OMB | 718.2 | 720.0 | 742.9 | 772.8 | 811.3 | 849.4 |
| Personal Income Growth | | | | | | |
| IBO | 6.0 | 0.5 | 5.1 | 5.0 | 4.3 | 5.3 |
| OMB | 6.0 | 0.2 | 3.2 | 4.0 | 5.0 | 4. |
| Manhattan Office Rents (\$/sq.ft) | | | | | | |
| IBO | 76.2 | 77.9 | 76.4 | 77.5 | 78.6 | 79.: |
| OMB | 76.3 | 76.8 | 75.2 | 75.7 | 76.9 | 78.2 |

SOURCES: IBO; Mayor's Office of Management and Budget

NOTES: Rates reflect year-over-year percentage changes except for unemployment, 10-Year Treasury Bond Rate, Federal Funds Rate, and Manhattan Office Rents. The local price index for urban consumers (CPI-U-NY) covers the New York/ Northern New Jersey region. Personal income is nominal.

New York City Indpendent Budget Office

| Dollars in millions | 2023 | 2024 | 2025 | 2026 |
|--|-----------|-----------|-----------|-----------|
| Gaps as Estimated by the Mayor | | (\$2,890) | (\$4,580) | (\$5,915) |
| Revenue | | | | |
| Taxes | | | | |
| Property | \$244 | \$252 | \$580 | \$1,324 |
| Personal Income | 1,146 | 292 | 320 | 175 |
| General Sales | 236 | 78 | (49) | (178) |
| Corporate Taxes | 346 | 659 | 676 | 552 |
| Unincorporated Business | 171 | 166 | 208 | 226 |
| Real Property Transfer | 33 | 28 | 11 | 50 |
| Mortgage Recording | 113 | 120 | 80 | 73 |
| Commercial Rent | 38 | 51 | 65 | 78 |
| Hotel Occupancy | 46 | (43) | (34) | 26 |
| Utility | 0 | 0 | 0 | 0 |
| Cigarette | 0 | 0 | 0 | 0 |
| Other Taxes and Audits | (1) | (1) | (1) | 0 |
| Total Taxes | \$2,373 | \$1,602 | \$1,857 | \$2,326 |
| Other City Revenue | | | | |
| STaR Reimbursement | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | 15 | 15 | 15 | 15 |
| Unrestricted Intergovernmental Aid | 0 | 0 | 0 | 0 |
| Disallowances | 0 | 0 | 0 | 0 |
| Total Other City Revenue | \$15 | \$15 | \$15 | \$15 |
| Intra-City | \$- | (\$24) | (\$24) | (\$24) |
| TOTAL REVENUE - CITY | \$2,388 | \$1,593 | \$1,849 | \$2,318 |
| Expenditures-City Funded | | | | |
| Fringe Benefits | | | | |
| Fringe-Education | \$124 | \$276 | \$382 | \$421 |
| Fringe-City University | 6 | 12 | 16 | 16 |
| Fringe Benefits-All Other Agencies | 233 | 473 | 610 | 653 |
| Debt Service | 85 | 11 | 0 | 0 |
| General Government | (40) | (213) | (225) | (242) |
| Public Safety and Judicial | (318) | (232) | (222) | (212) |
| Education | (51) | (439) | (764) | (966) |
| Social Services, Homeless Services, Aging | (283) | (920) | (587) | (571) |
| Environmental Protection and Sanitation | (13) | (16) | (18) | (34) |
| Transportation Services | 0 | 0 | 0 | 0 |
| Parks, Recreation, and Cultural Activities | 0 | (20) | (20) | (20) |
| Housing and Buildings | 29 | 0 | 0 | 0 |
| Health | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES - CITY | (\$228) | (\$1,070) | (\$829) | (\$956) |
| TOTAL IBO PRICING DIFFERENCES | \$2,160 | \$523 | \$1,020 | \$1,362 |
| IBO Prepayment Adjustment 2023/2024 | \$(2,160) | \$2,160 | \$- | \$- |
| IBO SURPLUS/(GAP) PROJECTIONS | - | (\$207) | (\$3,560) | (\$4,553) |

NOTES: Negative pricing differences (in parentheses) widen the gaps, while positive pricing differences narrow the gaps. Corporate taxes comprise three separate taxes: the business corporation tax for C corporations, the general corporation tax, and the banking corporation tax for S corporations. Figures may not add due to rounding.